

Kittitas County Public Hospital District No. 2 BOARD OF COMMISSIONERS' REGULAR MEETING

August 19th, 2024 at 6:30 p.m. Upper Kittitas County Medic One Ambulance Station 99 111 Pine Street, Cle Elum

OR

Via Zoom ID: 846 5341 7409 Passcode: 957188

AGENDA

I.	Introductions	
II.	Approval of Agenda*	(1)
III.	Approval of Minutes*	
	a. July 15, 2024	(2-4)
IV.	Report Out from Interview Committee	
V.	Recommendation of Appointment *	
VI.	Swearing in of Commissioner	
VII.	Elect Vice-President/Secretary *	
VIII.	Public Comments/Announcements/Correspondence	
IX.	Reports:	
	a. Operations Report (G. Scherer)	(5-9)
	 Request Board Approval to Purchase Ambulance * 	
	Capital Expenditure Request: Equipping Ambulance *	(10-12)
	b. Superintendent's Report (J. Petersen)	(13-20)
	c. Ancillary Report (R. Holden)	(21)
	d. Finance Report, Approval of Expenses (J. Adler)	
	1. Finance Report July 2024	(22-34)
Χ.	Old Business	
	a. Levy Hotwash (J. Petersen/M. Wurl)	
XI.	New Business	
	a. Pharmacy Update	(35)
	b. Upcoming Meeting Dates:	
	 September 16, 2024 Regular Meeting 	
	2. October 21, 2024 Regular Meeting	
XII.	Adjournment	
	Note: Upcoming Agenda Items	

September 2024: Audit Update & Discount Policy



Kittitas County Public Hospital District #2 BOARD MEETING MINUTES

Meeting Date:

Monday: July 15, 2024

Minutes of:

Regular Meeting of the Board of Commissioners

Meeting Place:

Medic One Ambulance Station, 111 Pine Street, Cle Elum, WA

Minutes Submitted By:

Jason Adler, Treasurer

Introductions:

Commissioners: Floyd Rogalski, Fred Benjamin, Ingrid Vimont, and Carrie Youngblood. Superintendent: Julie Petersen, Treasurer: Jason Adler; Ancillary Operations: Rhonda Holden; Michele Wurl and EMS Manager Geoff Scherer.

Visitors: Dr. Andrew Thomas, Auren O'Connell, Sarah Heniges

Called to order:

Meeting was called to order by President Rogalski at 6:30pm.

Approval of Agenda:

Action: A motion to approve the agenda was made by Commissioner Vimont and seconded by Commissioner Youngblood. Motion carried.

Approval of Minutes:

Action: A motion to approve the minutes of June 17, 2024 was made by Commissioner Vimont and seconded by Commissioner Youngblood. Motion carried.

Public Comment:

Geoff Scherer presented a thank you card from the Downtown Association for canned water that was sponsored by Medic One.

Floyd Rogalski stated that the AWPHD meeting is held annually in Chelan and he encouraged people to attend. He also stated that Matt Ellsworth presented on running levies and that AI and Cyber Security were big topics of discussion.

Operations Report:

The Commissioners reviewed the written operations report and operating statistics for June 2024. In June, there were 123 calls for service, which lead to 66 transports. Geoff reported that operations continue to run lower than budget. Geoff stated that he is still working with Dr. Horsely on the strict requirements before staff can practice independently. Geoff stated that Medic 5 has been in the shop to get the AC fixed and he anticipates the new apparatus/medic to be completed by July of 2025 as they are about 2 years out from order to delivery. Commissioner Benjamin stated that given they are taking 2 years for delivery we should consider putting in an order for another unit. Geoff will bring forward request at the next meeting. Geoff stated that he met with Greater Health Now regarding the \$62,500 that Medic

One received and they are pretty open with how they can spend the funds. Geoff stated that over the past month, Medic One has participated in 4 different MCI training courses.

Superintendent's Report:

The commissioners reviewed and discussed the written Superintendent's Report with Julie Petersen. Julie stated that there were two applicants for the vacant commissioner position, and both are guests present this evening so we have met them now and interviews will be tomorrow (7/16) in the evening. Julie stated that Wayne Tivis has taken over Chief of Facilities from Ron and he is working on securing permits to get construction started on the new Cle Elum therapy services location. Julie also stated that there will be an open house on the 17th for the new imaging expansion area at the hospital and encouraged everyone to attend!

Ancillary Report:

The commissioners reviewed and discussed the written ancillary report with Rhonda Holden. Rhonda stated that for 506 Power Street they are working on getting building permits and working with VK Powell for a contract. Rhonda also stated that there will be a public hearing in August for the proposed Search & Rescue regional operations center.

Finance Report:

The financial statements for June 2024 were reviewed and discussed by the Commissioners. Jason stated that overall, the number of runs were below budget and the average charge per run was under budget, resulting in a lower than budget operating revenue. Jason stated that there was an operating net loss for the month of June in the amount of \$2,380. The group had further discussion about rates and decided to not make any changes to the current pricing structure at this time. Jason stated that there will likely be a requirement in the next 6 months for all ambulance services to report fees charged to the state.

Julie stated that there has not been date set yet from bargaining unit IAFF to negotiate their contract but did send us intent to negotiate last month.

Action: A motion to recognize the financial statements and warrants was made by Commissioner Benjamin and seconded by Commissioner Vimont. Motion carried.

Old Business:

Julie stated that educational mailers will be going out over the coming weeks as well as the AWPHD mailer. Julie reminded the group that they will be going out based on addresses, not property owners. Commissioner Benjamin thanked Michele for a great job getting all of the education and outreach coordinated.

Michele stated that up to election day the front page of the Medic One website will reference the Community Benefit Report. Commissioner Youngblood questioned if we wanted to continue spending money on newspaper advertising. Michele indicated that HD2 funds are only being spent on the regular monthly volume ads, and unless otherwise directed, those will continue. The additional coverage in the paper is coming from individuals submitting letters to the editor and personal ads in favor of the levy

Julie stated that interviews will be tomorrow, July 16th at Medic One starting at 5:15pm. The two candidates will meet with Commissioners Rogalski and Youngblood along with Geoff and Rhonda and they will be sworn in at the August 19th meeting.

Adjournment:

The next regular meeting date: August 19, 2024 at 6:30 pm in the UKC Medic One Ambulance Station located at 111 Pine Street, Cle Elum, WA.

There being no further business, the regular meeting was adjourned at 7:18 pm by Commissioner Rogalski.



OPERATION'S MANAGER REPORT – Geoff Scherer

August 2024

	July	July
	2024	2023
Calls for Service	164	163
Patient Count	108	132
Patient Transports	81	86
Patient Treated, Released and Free of Charge	27	46
Year to Date Transports	464	496
Station #73 Transports (Medic 931)	38	
Station # 99 Transports (Medic 991 and 992)	43	

Personnel

I offered a per-diem position to one of the Medics we interviewed and tested, they are working with the EMS office to get their current education reviewed. I have spoken to Cheryl about Dr. Horsley's matrix requirements and am waiting to hear back.

<u>Apparatus</u>

Medic 5 is back from Braun with new A/C and will be going in for its annual. M8 compartment A/C is no longer working and the manufacture is no longer in business, I am looking into options.

Year	Unit	Current Miles	End ODO	Estimated Life Remaining	Location	Comments
2022	M10	4,905	69,759	80,241	Station 93	1 st Out
2021	M9	3,607	91,704	58,296	Station 99	1 st Out
2019	M8	157	95,876	54,121	Station 99	Backup
2016	M5	393	151,674	-1,674	Station 99	Backup
Total Miles		9,062			2	

^{*}Estimated life remaining based on 150,000 miles

Miscellaneous

- The agency has applied for and received another community paramedicine grant from Greater Health Now for \$12,000.
- Very busy with community outreach on election education.
- 28 hours of no ALS coverage in July 2024 (Level Zero) due to all medic units being engaged.
- July had 20 hours of only one fully staffed ALS ambulance due to illness.

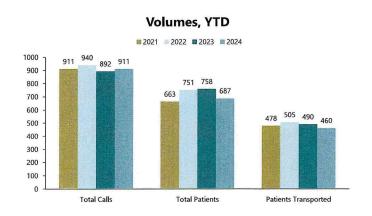
2024 Concurrent Calls

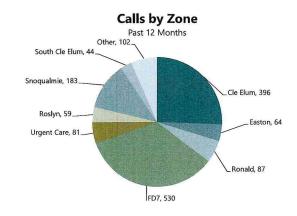
	2023 Ave	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
Percent	47%	58%	49%	47%	45%	45%	47%	48%					
Calls	60	88	63	64	44	51	59	79					

2024 Level Zero Hours

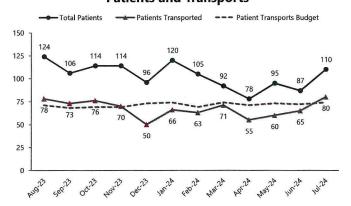
	2023 Ave	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
Hours	17	19	14	19	21	17	22	28					
Passed	<1	1	0	2	0	0	1	1					

Kittitas County Public Hospital District No. 2





Patients and Transports



Days Cash on Hand



YTD values through end of previous month

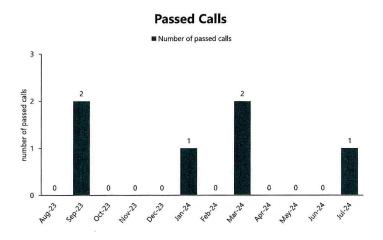
Last updated 8/14/2024

Kittitas County Public Hospital District No. 2

Turnout Time - Dispatch to Enroute

8/1/2023 to 7/31/2024

Apparatus	Responses	Turnout Time
M931(HD2)	588	5:45
M991 (HD2)	315	2:03
HD2 Overall	903	4:27

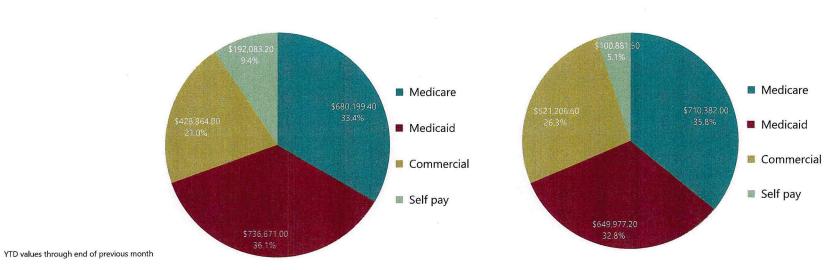


Payor Mix by Charges

4/1/2023 to 3/31/2024

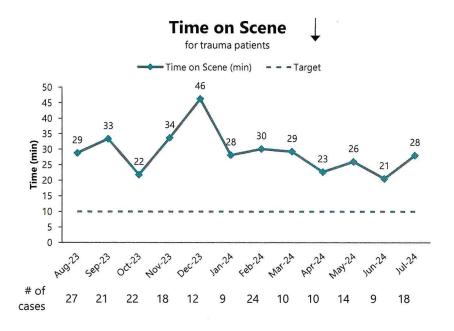
Payor Mix by Charges

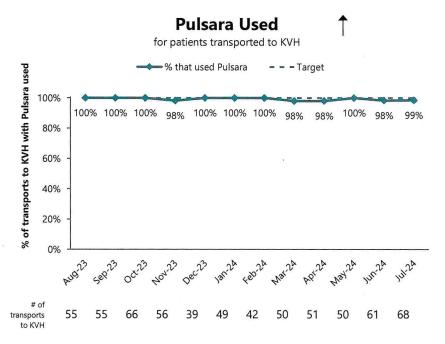
4/1/2022 to 3/31/2023



Last updated 8/14/2024

Kittitas County Public Hospital District No. 2 Quality Metrics





*s*tryker

1X Xpedition 1X PL 1X LP35

Quote Number:

10885546

Version:

1

Prepared For:

KITTITAS COUNTY HOSP DISTRICT 2

Attn:

Rep:

Warner Edwards

Email:

warner.edwards@stryker.com

Phone Number:

(503) 704-7184

Mobile:

+1 5037047184

GPO:

SAVVIK / Sourcewell

Quote Date:

07/12/2024

Expiration Date:

10/10/2024

Contract Start:

03/11/2024

Contract End:

03/10/2025

Equipment Products:

#	Product	Description	U/M	Qty	Sell Price	Total
1.0	639005550001	MTS POWER LOAD	PCE	1	\$28,861.64	\$28,861.64
2.0	650705550001	6507 POWER PRO 2, HIGH CONFIG	PCE	1	\$31,285.32	\$31,285.32
3.0	625705550001	6257 XPEDITION MID CONFIG	PCE	1	\$12,960.22	\$12,960.22
5.0	650700450301	ASSEMBLY, BATTERY CHARGER	PCE	1	\$700.00	\$700.00
3.0	650700450102	ASSEMBLY, POWER CORD, NORTH AM	PCE	1	\$27.00	\$27.00
7.0	650707000002	KIT, ALVARIUM BATTERY, SERVICE	PCE	1	\$800.00	\$800.00
3.0	70335-000042	LP35,EN-US,MAS-SP/CO,MED-CO2,SUN-NIBP,12L,WIFI/ CELL/LN/CPRIN,STD,BT	PCE	1	\$46,265.14	\$46,265.14
9.0	11140-000102	CHARGER, BATTERY, LP35	PCE	1	\$2,400.00	\$2,400.00
10.0	11335-000001	BATTERY, LI-ION, WITH IFU, LP35	PCE	1	\$800.00	\$800.00
11.0	11996-000093	Electrode EDGE QUIK-COMBO pediatric RTS	PCE	1	\$46.40	\$46.40
12.0	11160-000020	NIBP Cuff-Disposable X-tra Large Adult	PCE	1	\$17.60	\$17.60
13.0	11160-000011	NIBP Cuff-Reusable, Infant	PCE	1	\$24.00	\$24.00
14.0	21300-008159	LIFEPAK 15 NIBP Straight Hose, 6'	PCE	1	\$80.00	\$80.00
15.0	11335-000008	KIT, STORAGE BAGS, LP35	PCE	1	\$480.00	\$480.00
16.0	11260-000073	KIT, SHOULDER STRAP, LP35	PCE	. 1	\$60.00	\$60.00
17.0	11260-000072	KIT, ECG BAG, LP35	PCE	1	\$168.00	\$168.00
18.0	11260-000071	KIT, REAR BAG, LP35	PCE	1	\$168.00	\$168.00
19.0	11335-000005	KIT, PRINTER, LP35	PCE	1	\$2,400.00	\$2,400.00
20.0	11260-000070	KIT, PMOD BAG, LP35	PCE	1	\$168.00	\$168.00
21.0	11335-000005	KIT, PRINTER, LP35	PCE	1	\$2,400.00	\$2,400.00
22.0	11150-000020	KIT, MODEM, NA, LP35	PCE	1	\$1,200.00	\$1,200.0
23.0	11996-000519	LNCS-II rainbow DCI 8? SpCO, Adult Reusable Sensor	PCE	1	\$687.20	\$687.20

stryker

1X Xpedition 1X PL 1X LP35

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10885546

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1

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KITTITAS COUNTY HOSP DISTRICT 2

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Phone Number:

(503) 704-7184

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+1 5037047184

GPO:

SAVVIK / Sourcewell

Quote Date:

07/12/2024

Expiration Date:

10/10/2024

Contract Start:

03/11/2024

Contract End:

03/10/2025

#	Product	Description	U/M	Qty	Sell Price	Total
24.0	11996-000520	LNCS-II rainbow DCIP 8? SpCO, Pediatric Reusable Sensor	PCE	1	\$756.00	\$756.00
25.0	11330-000026	ASSY, DOCKING STATION, LP35	PCE	1	\$2,560.00	\$2,560.00
			d d	Equipment	t Total:	\$135,314.52

Trade In Credit:

Product	Description	Qty	Credit Ea.	Total Credit	A

ProCare Products:

10 14 100	NOT A CONTRACT OF THE PARTY OF				
#	Product	Description	Qty	Sell Price	Total
4.1	POWERLOAD-PROCARE	Power Load for MTS POWER LOAD 03/12/2024 - 03/11/2027 √Parts, Labor, Travel √Preventative Maintenance √ Maintenance Inspection √ Batteries Service	1	\$6,624.00	\$6,624.00
4.2	POWERPRO-PROCARE	Power Pro 2 for 6507 POWER PRO 2, HIGH CONFIG 03/12/2024 - 03/11/2027 VParts, Labor, Travel V Preventative Maintanance V Batteries Service V Smart Equip. Management	1	\$4,389.60	\$4,389.60
4.3	XPEDITION-PROCARE	Xpedition Stair Chair for 6257 XPEDITION MID CONFIG 03/12/2024 - 03/11/2027 √Parts, Labor, Travel √Preventative Maintenance √Batteries Service	1	\$2,760.00	\$2,760.00
26.1	LIFEPK35-FLD-PRO	Lifepak35 for LP35,EN-US,MAS-SP/CO,MED-CO2,SUN-NIBP,12L,WIFI/ CELL/LN/CPRIN,STD,BT 07/13/2024 - 07/12/2027 √Parts, Labor, Travel √Preventative Maintenance √Batteries Service	1	\$5,560.80	\$5,560.80
		ProCare `	Total:		\$19,334.40

Data Solutions:

*s*tryker

1X Xpedition 1X PL 1X LP35

Quote Number:

10885546

Version:

1

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KITTITAS COUNTY HOSP DISTRICT 2

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Quote Date:

07/12/2024

Expiration Date:

10/10/2024

Contract Start:

03/11/2024

Contract End:

03/10/2025

#	Product	Description	Qty	Sell Price	Total
27.0	81000001	EMS LIFENET PRO TIER 1	1	\$500.00	\$1,500.00
			Data So	olutions Total:	\$1,500.00

Price Totals:

	Estimated Sales Tax (8.100%):	\$12,648.06
13	Freight/Shipping:	\$1,243.00
ľ	Grand Total:	\$170,039.99

Prices: In effect for 30 days

Terms: Net 30 Days

Terms and Conditions:

Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule. Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker's prior written approval, except as may be requested by law or by lawful order of any applicable government agency. A copy of Stryker Medical's terms and conditions can be found at https://techweb.stryker.com/Terms Conditions/index.html.



SUPERINTENDENT'S REPORT – Julie Petersen August 2024

Recommendation of the Interview Committee

The Interview Committee of Commissioners Rogalski and Youngblood and Rhonda Holden interviewed two candidates for the vacant commissioner position. The Committee will recommend that the Commission appoint Auren O'Connell, DNP, PMHNP to fill the vacancy.

Levy

Congratulations on passing the EMS Levy Lid Lift and a huge that you to everyone. The current results show more than a 62% yes vote. The lid lift will generate about \$1million additional dollars to help support Medic One in 2025.

The admin team did a brief recap of lessons learned which we will ask the Commissioners to review.

CWU Paramedic Program

The paramedic program at Central Washington University has struggled for some time but is now under the leadership of a new program director and program alumni, Emily Gonzales. KVH Pediatrics worked with the paramedic students this summer to make sure that they had the necessary peds contacts to meet program requirements.

Kittitas County Medical Program Director

Dr. Horsley has been the Kittitas County EMS Medical Program Director (MPD) for the last 34 years. He recently announced his retirement plan to be effective September 2025, approximately one year from now. I am sending this notice to make sure everyone is in the loop and has the same information. I also want to take this opportunity to share the WA State Department of Health-EMS Section (DOH) formal process for recruiting a new Medical Program Director. Replacing the MPD is ultimately a Department of Health function but the local EMS and Trauma Committee will be heavily involved.

Waiting for dates from the union

Why primary care physicians are becoming harder to find in WA

Aug. 7, 2024 at 6:00 am | Updated Aug. 7, 2024 at 6:00 am



阵 1 of 3 | Dr. Adam Jayne-Jensen poses for a portrait inside of a UW Medicine primary care clinic in South Lake Union last month. Jayne-Jensen is a primary care provider and internal medicine doctor in South Lake Union and Belltown. (Audrey Richardson / The Seattle Times)



Cliff DesPeaux's recent hunt for health care has left his head spinning.

The 36-year-old father likes his current primary care doctor in Redmond. But after he and his family moved from Snohomish County to Poulsbo last fall, DesPeaux hoped to find a provider closer to their new home.

After months of calling different clinics, he finally secured two appointments with potential doctors. The first isn't until March 2025. The second isn't until June.

"I'm not terribly surprised, but it's frustrating," said DesPeaux, who grew up in Kitsap County and is used to some delays in care. He also tried looking for a new pediatrician for his children, but gave up after one local clinic left him waiting for weeks before turning him away. DesPeaux has ended up taking his kids to their regular doctor in Issaquah, but he has to take the entire day off work on appointment days to make the trek.

"It would be simpler if I had a local provider," he said. "It would just reduce the cognitive load on me."

The search for health care providers has become common in Washington and spans specialties, from surgery to psychiatry, but the state's primary care landscape faces a particularly wide range of challenges that continue to worsen. Several factors are related to the long-looming reality of an aging population that's older, on average, than the U.S. has ever been. This means providers are retiring, while patients are starting to require more complex care.

"It's not just one thing people are coming in for," said Dr. Adam Jayne-Jensen, an internal medicine doctor who oversees five UW Medicine clinics in Seattle. "It's five different things. You're trying to manage diabetes when they're there for a cough."

But other problems feel systemic, doctors say, and are related to the ways the health care industry is changing — while not every aspect, like insurance reimbursement, is keeping up.

A shifting industry

Washington isn't alone in its challenges meeting patient demands. It's actually faring better than many other states when it comes to its physician-to-population rates, according to the Association of American Medical Colleges.

As of 2022, the state had about 293 physicians per 100,000 people — a rate that falls a little lower than the national average of 297 per 100,000 but is higher than more than half of the country, including neighboring Idaho, which has about 192 doctors per 100,000.

But while these ratios might provide a glimpse into the state's ability to meet health care needs, they don't tell the entire story, said Susan Skillman, senior deputy director of the Center for Health Workforce Studies, housed at the University of Washington.

One reason is because primary care in Washington is not only delivered by physicians — it's also provided by physician associates and nurse practitioners. So, estimated physician-to-patient ratios likely don't accurately describe the state of access to primary care, Skillman said.

Solely focusing on rates and comparisons to national averages also implies the doctor shortage is only a supply problem — that if we just recruited more physicians or other providers to the state, the problem would be solved, she said. That isn't the case.

"It would certainly help if access to primary care providers were better, but then there's all these other issues," Skillman said. "What does access require?"

Other factors often complicate physicians' ability to deliver care and compound retention issues, leading to more burnout and early retirements. Some stressors, for example, include increasing administrative workloads and growing corporate control among consolidated health care systems, according to doctors around the state.

These all contributed to Seattle internist Dr. Nancy Brunsvold's decision to retire early last September.

"I loved practicing medicine," said Brunsvold, 60, who left The Polyclinic after working there for 27 years, a few years after Optum took over management. "But every year that went by, the administrative work increased."

The increase in physician workloads, she said, was in part due to the advent of the electronic health record, which started becoming more common in medical clinics in the early 2000s.

"It just created at least an extra two hours of work daily that was not reimbursed," Brunsvold said. One study at Massachusetts General Hospital and Brigham and Women's Hospital found that every half-hour of face-to-face patient time generated 30 minutes of additional computer work for the primary care provider.

"It also created unlimited access to physicians," Brunsvold said. "There were unlimited emails that I felt I had to stay up on 24/7, which was especially difficult with staffing shortages."

Benefits of the electronic system include more efficient sharing of medical information between patients and their health care teams and increased accessibility for patients. But before Brunsvold retired, she often worked 10- to 11-hour days without a break, she said.

"I just began to have less stamina for that kind of day," Brunsvold said.

Managing electronic health records not only includes responding to patient messages, but also reviewing test results, communicating with specialists, addressing nurse reports and refilling prescriptions, said Dr. Martha Hyde, another Seattle area internal medicine physician who retired early.

"With well over 1,000 patients in my panel, it often felt like a tsunami of messages," Hyde said.

Many primary care providers have also watched their practices change after shifts in management or consolidation of care, Hyde said. While some health care leaders argue smaller practices sometimes need to be absorbed into larger systems in order to survive, others worry the state's increasing number of hospital consolidations will lead to higher patient costs and worse care.

After Hyde's local physician-led practice became affiliated with a larger multistate health care system years ago, she said she felt her "voice and experience did not seem to be as valued."

"While there were advantages to being part of a large company with resources to manage the business end of a rapidly changing health care environment, the intrusion into decisions that affected how I and my partners practiced resulted in stressful working conditions, low morale and frequent staff shortages," Hyde said.

Keeping pace

The entire health care workforce has struggled to stabilize since the pandemic began, said Dr. Nariman Heshmati, president of the Washington State Medical Association. In the last few years, he's seen more and more of his colleagues retire, get burned out or leave the industry.

The medical association has grown in membership over the last five years, and now includes nearly 13,000 physicians, resident physicians, medical students and physician associates. But the number of members in primary care who have retired every year has also more than doubled — from at least 40 in 2019 to 93 last year, according to WSMA data.

"COVID was certainly a factor, too," said Jayne-Jensen of UW Medicine. "People started to fear for their own safety on some level when the pandemic started, and then they were nearing retirement age anyway."

As health care costs have gone up in recent years, independent providers in particular have struggled with low reimbursement rates among government payers that don't adequately cover the cost of care.

Last December, the Seattle OB/GYN Group permanently closed its doors after 73 years, largely due to financial challenges exacerbated by low Medicaid and Medicare reimbursement rates, high medical malpractice insurance

rates, increased staff salaries and more expensive supplies.

Some practices are now forced to turn away Medicaid patients because they can't afford to treat them, Heshmati said.

"As a society, we've made commitments to take care of our sickest, most vulnerable people," he said. "But those are turning into empty promises."

WSMA leaders <u>pushed</u> for a way to get Medicaid rate increases approved during this year's legislative session, but the bill stalled out in committee.

"All those things can push and push and push, and that causes people to leave, which strains the system more," Heshmati said. "You had a portion of people who just said, 'I can't do this anymore.'"

Balancing ripple effects

Some recent changes within clinics or hospital systems have taken steps toward easing feelings of burnout for providers.

At UW Medicine, opening a virtual primary care clinic allowed some providers to partially work from home, Jayne-Jensen said.

"We've tried to increase the flexibility of what we can offer providers so they can sustain a career in primary care," he said.

Some medical schools have made recent pushes to develop new residency programs and invest in training future health care providers, while hospitals have found partnerships with colleges and universities with similar strategies.

Still, the job can be "really challenging," Jayne-Jensen said.

And as it gets harder for primary care clinics to meet patient demands, other parts of the health care system have begun to strain under increased pressure — like hospital emergency departments.

"If people can't access primary care services, they don't get the preventive care they need, or if they're sick, they're not treated in a timely manner," Heshmati said. "Ultimately, they get worse and end up in the ER."

"We've finally hit that point," he said, "where what was inconvenient is now potentially catastrophic for patients."

Elise Takahama: 206-464-2241 or etakahama@seattletimes.com;





ANCILLARY SERVICES OPERATIONS REPORT – Rhonda Holden August 2024

506 Power Street

Chief of Facilities Wayne Tivis is meeting with KDA and VK Powell to review the plans for remodeling the building.

Cle Elum PT

We have a job offer out to a physical therapist to join the practice at FMC Rehab. She currently lives in Minnesota

Public Safety Power Shutdown (PSPS)

I attended a meeting hosted by Puget Sound Energy for EMS providers across the county and also a public session. PSPS is a last resort to mitigate fire danger by shutting off grids that could cause a fire based on heat, humidity and wind. Upper County has the highest risk, but Ellensburg could also be affected. We are encouraging our patients to plan for an event by having flashlights on hand, oxygen tanks, or a back-up generator if needed. PSE stated they do have some grant funding that might be available to entities impacted by not

Medical Program Director (MPD)

After 34 years of service, Dr. Jack Horsley has announced his retirement effective September 2025. DOH requires a one-year notice and will make the final appointment of his replacement. The process is outlined below:

- The Kittitas County EMS and Trauma Care Council (Council) will play a big role once the DOH starts the
 - Once available, the Council will assist with forwarding the DOH recruitment announcement to all stakeholders and interested parties.
 - DOH will collect a letter of interest and CV from interested parties.
 - DOH will conduct background and commission checks on applicants and provide the local Council with
 - The Council will conduct interviews if there is more than one applicant.
 - o The Council will send a letter of recommendation to the DOH for a final candidate.
 - o The local hospital/medical community will be asked to send a letter of support as well.
- DOH will appoint, certify and contract with the incoming MPD.
- MPD training will be provided by DOH.
- During this transition, Dr. Horsley will work closely with any interested candidates to be sure they understand the responsibilities of the MPD. Dr. Horsley welcomes their involvement to learn firsthand and I am happy to provide information to assist in this process.
- As some of you know, Dr. Horsley has been collaborating with Dr. Schmelzer, KVH ED Director, on some protocol and procedure improvements and this collaboration is expected to continue. Dr. Schmelzer has



TREASURER REPORT – Jason Adler

August 2024

Urgent Care

- Hospital District 2 subsidizes Hospital District 1 for the financial losses incurred to operate the Cle Elum Urgent Care, up to a maximum of \$198,940 in 2023. This subsidy increases by 2% year over year.
- Between 2020 and 2024, Cle Elum Urgent Care visits have increased from 10.9 to 15.3 per day.
- The financial operations with this increase have improved or maintained. Urgent Care showing a break even in 2021 and 2022 with the HD2 subsidy factored in.
- Every APC provider that works in Urgent Care also works in the KVH Emergency Room. These clinicians bring a high level of care to the community through Urgent Care. The relationship between Urgent Care and KVH ER provides a strong patient experience. Patients that present to the Urgent Care are frequently transferred to the KVH Emergency Room for more appropriate care that can be provided in that setting.
- This model serves both hospital districts well and most importantly, the patients.
- Please see the attached Urgent Care financial analysis.

GEMT Cost Report and 2023 Audit

- DZA has completed the Audit of 2023 financials, and they will be presented at the September board
- Our auditors and cost report preparers are feeling confident that the GEMT reserve we've been posting
 - o We have been reporting in the GEMT Cost Report only billable transports. It was previously assumed that we were reporting all calls, including treat and release.

Levy and Future Looking

Congratulations on the levy results. I will be working on the 2024 operating budget, charges analysis, and cash reserves planning. I look forward to discussion on these topics in the coming board sessions.

Kittitas Valley Healthcare

Financial Review for Cle Elum Urgent Care Current operations 10am - 10pm, 7 days per week

Utilize financials and 2023 MCR allocations. Urgent Care is "Provider Based" reimbursement. Reimbursement is allowable and cost settled for Facility side but Non-Allowable on MCR for professional side

	2020	2021	2022	2023
Average Visits/Day	10.87	13.39	15.71	15.31
Average Charge/Visit	460.29	459.10	443.15	466.32
Average Net Revenue/Visit	234.75	234.14	226.01	237.82
Average Cost/Visit	315.69	272.23	259.27	281.86
Average Income (loss) / Visit	(80.94)	(38.09)	(33.26)	(44.04)
FTEs	6.67	6.57	6.79	6.69
Visits	3,967	4,887	5,733	5,589
Facility Charges	1,029,314	1,210,461	1,410,230	1,503,389
Professional Charges	796,638	1,033,145	1,130,370	1,102,871
Total Charges	1,825,953	2,243,606	2,540,600	2,606,260
Deductions	894,717	1,099,367	1,244,894	1,277,068
Net Revenue	931,236	1,144,239	1,295,706	1,329,193
% Write Off	0.49	0.49	0.49	0.49
% Collection	0.51	0.51	0.51	0.51
Total Expense	1,252,342	1,330,398	1,486,406	1,575,319
Operating Income (Loss)	(321,106)	(186,159)	(190,700)	(246,126)
D2 Tax Subsidy	187,466	191,215	195,039	198,940
Net Income (Loss)	(133,640)	5,056	4,339	(47,186)
Payer Mix	2020	2021	2022	2023
Commercial	38.18%	40.23%	38.67%	38.92%
Medicaid	21.86%	22.54%	25.86%	23.44%
Medicare	31.15%	29.72%	28.71%	31.28%
Other	3.06%	3.79%	3.48%	3.52%
Self	5.75%	3.72%	3.29%	2.84%
Grand Total	100.00%	100.00%	100.00%	100.00%

N:\Scott Casey\32 - Service Lines Analysis\202406 - Urgent Care\[01 - Cle Elum Urgent Care Review.xlsx]Summary

Kittitas County Hospital Dist 2 Statement of Revenue and Expense

MEDICAL BILLABLE RUNS AVERAGE CHARGE PER RUN	81 2,453	74 2,529	7 (76)	463 2,466	507 2,584	(44) (118)	490 2,483
AVERAGE CHARGE FER RON	2,400	2,529	(70)	2,400	2,564	(110)	2,463
		Current Month			Year to Date		Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	17,608	14,254	3,354	94,689	97,475	(2,786)	114,552
RENTAL INCOME	23,117	25,703	(2,586)	161,818	175,771	(13,953)	161,818
OTHER OPERATING REVENUE	26,812	2,111	24,701	95,078	14,537	80,541	84,874
AMBULANCE REVENUE	198,660	187,175	11,485	1,141,960	1,310,222	(168, 262)	1,216,709
TOTAL REVENUE	266,197	229,243	36,954	1,493,545	1,598,005	(104,460)	1,577,953
CONTRACTUAL ADJUSTMENTS	75,485	65,511	9,974	431,109	458,579	(27,470)	410,385
GEMT PROGRAM CHANGE 2023	12,500	20,000	(7,500)	132,500	140,000	(7,500)	140,000
BAD DEBT	6,211	10,206	(3,995)	45,427	69,794	(24,367)	68,603
CHARITY CARE	3,825	134	3,691	4,766	912	3,854	889
DEDUCTIONS FROM REVENUE	98,022	95,851	2,171	613,803	669,285	(55,482)	619,877
NET OPERATING REVENUE	168,175	133,392	34,783	879,742	928,720	(48,978)	958,076
SALARIES AND WAGES	145,999	133,370	12,629	967,461	915,382	52,079	773,127
EMPLOYEE BENEFITS	42,637	41,110	1,527	312,580	286,167	26,413	254,922
PROFESSIONAL FEES	12,000	2,833	9,167	22,373	19,835	2,538	28,157
SUPPLIES	22,240	12,996	9,244	91,696	90,950	746	77,343
UTILITIES	4,928	5,564	(636)	33,614	38,599	(4,985)	28,921
PURCHASED SERVICES	37,480	37,376	104	255,758	261,355	(5,597)	214,125
CEUCC SUBSIDY EXPENSE	16,910	16,910	(0)	118,369	118,368	1	116,048
DEPRECIATION	46,938	45,888	1,050	320,745	321,212	(467)	320,469
INSURANCE	3,604	3,461	143	25,000	24,113	887	22,370
LICENSES AND TAXES	414	833	(419)	4,526	5,834	(1,308)	5,626
INTEREST EXPENSE	9,225	9,225	0	64,576	64,577	(1)	64,477
TRAVEL AND EDUCATION	500	452	48	7,008	3,165	3,843	4,079
OTHER DIRECT EXPENSES	649	3,805	(3,156)	6,129	26,630	(20,501)	8,945
EXPENSES	343,525	313,823	29,702	2,229,833	2,176,187	53,646	1,918,608
OPERATING INCOME (LOSS)	(175,349)	(180,431)	5,082	(1,350,091)	(1,247,467)	(102,624)	(960,532)
TAX LEVY INCOME	185,947	160,397	25,550	1,172,219	1,109,274	62,945	1,051,858
NET INCOME (LOSS)	10,597	(20,034)	30,631	(177,872)	(138,193)	(39,679)	91,327
DAYS CASH ON HAND	264.0						
AR DAYS	87.3						
CURRENT RATIO	6.84						

Kittitas County Hospital Dist 2 Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	81	74	7	463	507	(44)	490
AVERAGE CHARGE PER RUN	2,453	2,529	(76)	2,466	2,584	(118)	2,483
		Current Month			Year to Date		Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
OTHER OPERATING REVENUE	26,812	1,629	25,183	95,078	11,166	83,912	59,466
AMBULANCE REVENUE	198,660	187,175	11,485	1,141,960	1,310,222	(168, 262)	1,216,709
TOTAL REVENUE	225,472	188,804	36,668	1,237,038	1,321,388	(84,350)	1,276,175
CONTRACTUAL ADJUSTMENTS	75,485	65,511	9,974	431,109	458,579	(27,470)	410,385
GEMT PROGRAM CHANGE 2023	12,500	20,000	(7,500)	132,500	140,000	(7,500)	140,000
BAD DEBT	6,211	10,206	(3,995)	45,427	69,794	(24,367)	68,603
CHARITY CARE	3,825	134	3,691	4,766	912	3,854	889
DEDUCTIONS FROM REVENUE	98,022	95,851	2,171	613,803	669,285	(55,482)	619,877
NET OPERATING REVENUE	127,450	92,953	34,497	623,235	652,103	(28,868)	656,298
SALARIES AND WAGES	144,366	133,172	11,194	962,263	914,026	48,237	771,847
EMPLOYEE BENEFITS	42,512	41,095	1,417	312,182	286,066	26,116	254,824
SUPPLIES	22,240	12,996	9,244	91,696	90,950	746	77,343
UTILITIES	4,849	4,859	(10)	33,338	33,668	(330)	25,107
PURCHASED SERVICES	22,858	20,856	2,002	143,392	145,718	(2,326)	107,923
DEPRECIATION	15,282	14,664	618	103,231	102,647	584	102,181
INSURANCE	895	911	(16)	6,207	6,368	(161)	6,068
LICENSES AND TAXES	414	831	(417)	4,491	5,814	(1,323)	5,601
TRAVEL AND EDUCATION	500	452	48	5,316	3,165	2,151	4,079
OTHER DIRECT EXPENSES	382	579	(197)	1,662	4,056	(2,394)	1,353
EXPENSES	254,298	230,415	23,883	1,663,777	1,592,478	71,299	1,356,326
OPERATING INCOME (LOSS)	(126,848)	(137,462)	10,614	(1,040,542)	(940,375)	(100,167)	(700,027)
TAX LEVY INCOME	89,340	76,674	12,666	564,670	536,721	27,949	507,644
NET INCOME (LOSS)	(37,508)	(60,788)	23,280	(475,872)	(403,654)	(72,218)	(192,383)

Kittitas County Hospital Dist 2 Statement of Revenue and Expense

		Current Month			Year to Date		Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	17,608	14,254	3,354	94,689	97,475	(2,786)	114,552
RENTAL INCOME	23,117	25,703	(2,586)	161,818	175,771	(13,953)	161,818
OTHER OPERATING REVENUE	0	482	(482)	0	3,371	(3,371)	25,408
TOTAL REVENUE	40,725	40,439	286	256,507	276,617	(20,110)	301,778
NET OPERATING REVENUE	40,725	40,439	286	256,507	276,617	(20,110)	301,778
SALARIES AND WAGES	1 633	198	4.405	F 400	4.050	2.040	4 000
EMPLOYEE BENEFITS	1,633 125	15	1,435 110	5,198 398	1,356 101	3,842 297	1,280 98
PROFESSIONAL FEES	12,000	2,833	9,167	22,373	19,835	2,538	28,157
SUPPLIES	12,000	2,000	9,107	22,573	19,000	2,556	20,137
UTILITIES	79	705	(626)	276	4,931	(4,655)	3,814
PURCHASED SERVICES	14,621	16,520	(1,899)	112,366	115,637	(3,271)	106,202
CEUCC SUBSIDY EXPENSE	16,910	16,910	(0)	118,369	118,368	(0,271)	116,048
DEPRECIATION	31,657	31,224	433	217,513	218,565	(1,052)	218,288
INSURANCE	2,710	2,550	160	18,794	17.745	1,049	16,302
LICENSES AND TAXES	0	2	(2)	34	20	14	25
INTEREST EXPENSE	9,225	9,225	`o´	64,576	64,577	(1)	64,477
TRAVEL AND EDUCATION	0	0	0	1,692	0	1,692	0
OTHER DIRECT EXPENSES	267	3,226	(2,959)	4,467	22,574	(18, 107)	7,593
EXPENSES	89,226	83,408	5,818	566,056	583,709	(17,653)	562,282
OPERATING INCOME (LOSS)	(48,502)	(42,969)	(5,533)	(309,549)	(307,092)	(2,457)	(260,505)
TAX LEVY INCOME	96,607	83,723	12,884	607,549	572,553	34,996	544,214
NET INCOME (LOSS)	48,105	40,754	7,351	298,000	265,461	32,539	283,710
DAYS CASH ON HAND AR DAYS CURRENT RATIO	264.0 87.3 6.84						

Kittitas County Hospital Dist 2

Balance Sheet

	Year to Date	Prior Year End	<u>Change</u>
CASH	547,973	770,621	(222,648)
ACCOUNTS RECEIVABLE	180,995	11,496	169,500
TAXES RECEIVABLE	826,867	41,904	784,963
RIGHT OF USE RECEIVABLE	2,397,668	2,523,773	(126,104)
PREPAIDS	47,066	14,672	32,394
INVESTMENTS	1,744,737	1,681,400	63,336
CURRENT ASSETS	5,745,307	5,043,866	701,441
LAND	2,044,327	2,044,327	0
PROPERTY, PLANT, & EQUIPMENT	10,529,386	10,682,745	(153,359)
ACCUMULATED DEPRECIATION	(4,932,727)	(4,783,008)	(149,718)
NON CURRENT ASSETS	7,640,986	7,944,064	(303,077)
NET PENSION ASSET	766,580	766,580	0
DEFERRED OUTFLOWS	421,822	421,822	0
ASSETS	14,574,695	14,176,332	398,363
ACCOUNTS PAYABLE	80,916	86,683	(5,767)
INTEREST PAYABLE	16,909	9,617	7,292
ACCRUED PAYROLL	65,466	43,927	21,539
ACCRUED BENEFITS	112,009	103,922	8,086
THIRD PARTY PAYABLE	257,000	0	257,000
CEUCC SUBSIDY PAYABLE	0	198,940	(198,940)
DEFERRED OTHER	0	0	0
CURRENT PORTION REVENUE BOND - LTGO	307,405	308,678	(1,274)
CURRENT LIABILITIES	839,704	751,768	87,936
LONG TERM REVENUE BOND - LTGO	2,555,219	2,706,202	(150,982)
NET PENSION LIABILITY	19,797	19,797	0
DEFERRED INFLOWS - PENSION	691,914	691,914	0
DEFERRED INFLOW RIGHT OF USE	2,233,803	2,388,621	(154,818)
DEFERRED INFLOWS - LEVY	794,100	0	794,100
NONCURRENT LIABILITIES	6,294,832	5,806,533	488,299
LIABILITIES	7,134,537	6,558,301	576,235
NET INCOME (LOSS)	(177,872)	0	(177,872)
UNRESTRICTED FUND BALANCE	7,618,030	7,618,030	0
FUND BALANCE	7,440,159	7,618,030	(177,872)
TOTAL LIABILITIES AND NET POSITION	14,574,695	14,176,332	398,363

Kittitas County Hospital Dist 2

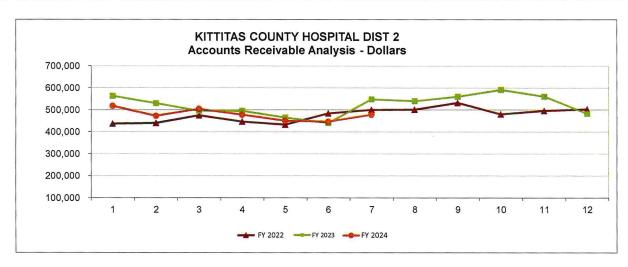
Statement of Cash Flows

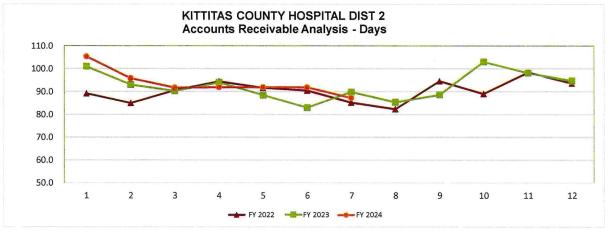
NET BOOK INCOME	<u>CASH</u>
	(177,872)
ADD BACK NON-CASH EXPENSE	
DEPRECIATION	
NET CASH FROM OPERATIONS	149,718
	(28,153)
CHANGE IN CURRENT ASSETS	
PATIENT ACCOUNTS AND OTHER RECEIVABLES	
· NOI LIVITIAN RECEIVABLE	(169,500)
RIGHT OF USE RECEIVABLE	(784,963)
PREPAID EXPENSE	126,104
TOTAL CHANGE IN CURRENT ASSETS	(32,394)
	(860,752)
PURCHASE OF PROPERTY, PLANT & EQUIPMENT	
1721 1 ENSION ASSET	153,359
DEFERRED OUTFLOWS	0
INCREASE IN INVESTMENTS	0
PROCEEDS FROM SALE/MATURITY OF INVESTMENTS	(63,336)
TOTAL CHANGE IN ASSETS	(770,730)
CHANGES IN CURRENT LIABILITIES	(1.10,100)
ACCOUNTS PAYABLE	
INTEREST PAYABLE	(5,767)
ACCRUED PAYROLL	7,292
ACCRUED BENEFITS	21,539
THIRD PARTY PAYABLE	8,086
CEUCC SUBSIDY PAYABLE	257,000
DEFERRED OTHER	(198,940)
TOTAL CHANCE CURRENT	(100,040)
TOTAL CHANGE CURRENT LIABILITIES	89.210
PRINCIPLE DAVMENT ON DEL	55,210
PRINCIPLE PAYMENT ON REVENUE BOND NET PENSION LIABILITY	(152,256)
DEFERRED INFLOWORDS	0
DEFERRED INFLOWS PENSION AND LEVY	794,100
DEFERRED INFLOW RIGHT OF USE NET CHANGE IN CASH	(154,818)
BEGINNING CASH ON HAND	(222,648)
DEGRAMMA CASH ON HAND	770,621
ENDING CASH ON HAND	0,02 1
- TAND SAGIT ON HAND	547,973



KITTITAS COUNTY HOSPITAL DIST 2 Accounts Receivable Analysis

	Jul-24	Jun-24	May-24	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23	Oct-23	Sep-23	Aug-23
SYS DESIGN EMS					-							
A/R Dollars	478,208	447,192	450,484	478,012	504,627	473,020	517,408	482,284	560,735	591,061	559,771	539,502
A/R Days	87.3	91.9	91.9	91.9	91.8	95.8	105.3	94.7	98.1	103.0	88.6	85.3







KITTITAS COUNTY HOSPITAL DIST 2

BOARD MEETING July 2024 ACTIVITY

ACCOUNTS PAYABLE WARRANTS/ EFTS	S TO BE APPROVED		CI	HECK DATE:
# 1 WARRANT NUMBERS: # 2 WARRANT NUMBERS: # 3 WARRANT NUMBERS: # 4 WARRANT NUMBERS:	14586-14596 14597-14613 14614-14615 14616-14633	NET AMOUNT: NET AMOUNT: NET AMOUNT: NET AMOUNT:	21,405.30 68,044.69 479.01 30,424.50	1-Jul-24 8-Jul-24 9-Jul-24 15-Jul-24
# 5 WARRANT NUMBERS: # 6 WARRANT NUMBERS: # 7 WARRANT NUMBERS:	14619 14634-14645 14646-14651	NET AMOUNT: NET AMOUNT: NET AMOUNT:	(201.09) 39,843.22 3,286.89	15-Jul-24 22-Jul-24 29-Jul-24
PAYROLL WARRANTS / EFTS TO BE AP	PROVED		163,282.52	
PPE 06/29//2024 PPE 07/13/2024		NET AMOUNT: NET AMOUNT:	43,561.55 43,094.17 86,655.72	5-Jul-24 19-Jul-24
TOTAL NET WARRANTS & EFT'S			249,938.24	



Account Class	Check No	Vendor	Amount
Balance Sheet	14586	AFLAC	543.91
	14588	BROWN & BROWN OF WASHINGTON, INC.	126.14
	14604	DEPARTMENT OF LABOR & INDUSTRIES	4,304.15
	14605	DEPARTMENT OF RETIREMENT SYSTEMS	4,998.89
	14606	DEPARTMENT OF RETIREMENT SYSTEMS	1,545.10
	14607	EMPLOYMENT SECURITY DEPARTMENT	5,659.49
	14612	RACOM CORPORATION	17,667.21
	14621	EMPLOYMENT SECURITY DEPARTMENT	2,002.17
	14622	EMPLOYMENT SECURITY DEPARTMENT	1,354.64
	14637	DEPARTMENT OF RETIREMENT SYSTEMS	1,578.28
	14638	DEPARTMENT OF RETIREMENT SYSTEMS	4,979.49
	14639	DEPARTMENT OF REVENUE-EXCISE	41.62
Employee Benefits	14596	WA STATE COUNCIL OF FIREFIGHTERS	975.00
	14605	DEPARTMENT OF RETIREMENT SYSTEMS	3,421.73
	14608	IAFF HEALTH & WELLNESS TRUST	24,583.31
	14613	WA STATE COUNCIL OF FIREFIGHTERS	975.00
	14638	DEPARTMENT OF RETIREMENT SYSTEMS	3,137.11
Professional Fees	14620	DZA, PLLC	12,000.00
Supplies	14587	AMAZON	163.92
	14590	LIFE ASSIST, INC.	147.81
	14592	NORTHERN KITTITAS CO TRIBUNE	73.97
	14593	OXARC INC	83.72
	14600	ARROW INTERNATIONAL INC	569.50
	14602	CARDINAL HEALTH 112, LLC	448.88
	14609	KITTITAS VALLEY HEALTHCARE	2,143.08
	14611	OXARC INC	83.72
	14616	AMAZON	376.12
	14619	CLE ELUM HARDWARE & RENTAL	0.00
	14624	JAMES OIL CO., INC.	1,748.63
	14625	LIFE ASSIST, INC.	927.40
	14626	OXARC INC	621.40
	14628	STATE DEPARTMENT OF TRANSPORTATION	537.50
	14629	TELEFLEX LLC	899.50
	14631	WAPITI OFFICE	29.21
	14632	CLE ELUM FARM & HOME	27.00
	14634	AMAZON	80.99
	14640	GALLS, LLC	126.87
		LIFE ASSIST, INC.	1,893.42
		AMAZON	145.24
	14647	CARDINAL HEALTH 112, LLC	38.42
		LIFE ASSIST, INC.	20.81

Utilities	14594 PUGET SOUND ENERGY	146.95
	14601 AT & T MOBILITY	377.68
· · · · · · · · · · · · · · · · · · ·	14603 CENTURYLINK	174.56
	14610 MCI	39.18
	14614 DISH NETWORK	290.34
	14615 DISH NETWORK	188.67
	14623 INLAND NETWORKS	165.41
	14627 PUGET SOUND ENERGY	37.72
	14630 VERIZON	256.29
	14635 CITY OF CLE ELUM	1,557.61
	14645 PUGET SOUND ENERGY	1,217.01
Purchased Services	14591 MICROSOFT	515.09
	14592 NORTHERN KITTITAS CO TRIBUNE	52.50
	14595 SYSTEMS DESIGN	1,666.46
	14597 3RD STUDIO INC	275.00
	14598 AIA/CORPORATE RECOGNITION, LLC	513.80
	14599 AMAZON	264.41
	14617 BRAUN NW INC	8,811.33
	14618 CITY OF CLE ELUM FIRE DEPARTMENT	255.00
	14619 CLE ELUM HARDWARE & RENTAL	0.00
	14633 CLE ELUM HARDWARE & RENTAL	174.09
	14636 CROSSROAD GARAGE LLC	1,828.84
	14642 KITTITAS VALLEY HEALTHCARE	21,701.36
	14644 NORTHERN KITTITAS CO TRIBUNE	440.75
	14649 MICROSOFT	515.09
	14650 SYSTEMS DESIGN	1,812.88
	14651 YAKIMA ADJUSTMENT SERVICE INC	754.45
CEUCC Subsidy	14589 KITTITAS VALLEY HEALTHCARE	16,909.83
Licenses & Taxes	14639 DEPARTMENT OF REVENUE-EXCISE	413.53
Travel & Education	14641 KITTITAS COUNTY EMS & TRAUMA CARE COUNCIL	365.00
	14642 KITTITAS VALLEY HEALTHCARE	99.16
Other Direct Expenses	14634 AMAZON	382.18
		163,282.52

KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT #2 US BANCORP INVESTMENTS July 31, 2024

		INVESTMENT	MATURITY	YTM	MATURITY	INVESTMENT	MARKET	UNREALIZED
INVESTMENT TYPE	CUSIP	DATE	DATE	%	AMOUNT	AMOUNT	VALUE	GAIN/(LOSS)
FNMA	3135G06B4	7/27/2021	10/22/2025	0.560%	300,000.00	299,874.30	284,753.40	(15,120.90)
US TREASURY NOTE	912828G38	11/17/2023	11/15/2024	5.001%	300,000.00	292,089.00	297,386.72	5,297.72
US TREASURY NOTE	9128283V0	11/17/2023	1/31/2025	4.850%	400,000.00	389,120.00	394,856.25	5,736.25
US TREASURY NOTE	912828R36	6/4/2024	5/15/2026	4.760%	300,000.00	282,714.84	285,515.63	2,800.79
TOTAL					1,300,000.00	1,263,798.14	1,262,512.00	(1,286.14)

Kittitas Valley Healthcare

603 S. Chestnut St. Ellensburg WA 98926

Invoice

Date	Invoice #
06/30/2024	KVH 06/24

Bill To	
KITTITAS COUNTY HOSP DIST #2 111 PINE STREET CLE ELUM, WA 98922	

	Amount
Financial Services June 2024 Financial Services Senior Accountant June 2024 Financial Services Accounting Manager June 2024 Accounts Payable Services June 2024 Payroll and Audit Prep Services June 2024 Accounts Payable & Payroll - additional June 2024 Benefits Management June 2024	895.00 1,916.75 96.76 472.19 585.47 93.39 62.05
Dashboards reporting June 2024 Community Relations & Marketing Director June 2024 Operations Manager June 2024 Operations Manager mileage reimbursements May 2024	109.85 1,517.94 15,951.96 99.16
	otal \$21,800.52





City of Cle Elum 119 W 1st Street Cle Elum, WA 98922

July 30, 2024

To Whom It May Concern,

Access to appropriate and necessary healthcare in rural communities is vital to maintaining a healthy population. Access to healthcare requires options for community members to choose the best option for their needs and for timely treatment and care. Kittitas Valley Healthcare and Kittitas County Hospital District No. 2 are in full support of Whole Health Pharmacy and their goal of increasing access to pharmaceutical care through opening a new location in Cle Elum.

When the Cle Elum Pharmacy closed on July 24, 2024, residents in Upper Kittitas County were left with only one option for accessing needed prescriptions. When a pharmacy is not available nearby, timely access to pharmaceutical services can be compromised due to lack of transportation options, weather conditions, or patients being too sick to travel long distances to the nearest pharmacy. Furthermore, rural populations, such as Upper Kittitas County, tend to be older and have more chronic health conditions than urban populations, which makes access to pharmacy services fundamental to maintaining the populations health. Those aging in a rural setting who are more likely to have multiple prescriptions benefit greatly from building relationships with their pharmacist, who with their physician, can manage the patients' medications and chronic illnesses. Regardless of age, pharmacy services are an essential component to healthcare in a rural community.

Whole Health Pharmacy has been an integral partner serving the underserved in Kittitas. Whole Health Pharmacy would be a vital partner in maintaining the health of the residents in Upper Kittitas County by bringing their expertise and services to provide the residents of Upper Kittitas County with vaccinations, medication fulfillment, and retail pharmacy space. In addition, Whole Health Pharmacy will provide the option of meeting the residents of Upper Kittitas County where they are by providing home delivery of prescriptions and a drive through window for easy access to not only the aging population, but to all residents of Upper Kittitas County. Opening a new location of Whole Health Pharmacy in Cle Elum will be of great benefit to the residents of Cle Elum, South Cle Elum, Roslyn, Easton, Ronald, and Snoqualmie Pass.

I hope you will consider allowing Whole Health Pharmacy to open in Upper Kittitas County.

Respectfully submitted,

Julie Petersen

Hospital District No. 1 CEO

Hospital District No. 2 Superintendent

www.TribMailbox.com

ic One levy lid lift - Kittitas y Public Hospital District No. 2

per Kittitas County Voters,

6 voters of Kittitas County Public Hospital District No. red a permanent property tax levy for Medic One of \$1,000 of assessed property valuation. This levy took 2017. This levy supports the only Advanced Life Support edic One unit in the upper county.

ise of State Law this levy has now decreased to \$0.116 30 assessed property valuation and now does not meet ncial needs of the Medic One program.

Medic One

EMS levy supports the operation of Upper Kittitas Medic One ambulance services, including staff, ambusupplies, and facilities in upper Kittitas County. User for less than half of the cost to operate the ambulance The rest is covered by the EMS levy.

evy is necessary to maintain the current and future ops of Medic One in the upper county. With this vote, resvill show their support for the continued viability of the

One program. ic One vehicles are rotated every 150,000 thousand miles rently cost \$350,000, plus equipment and supplies. Medic uses what equipment it can and rotates supplies, but tems expire and are outdated and must be replaced.

er Kittitas County Medic One operates two full-time ames staffed 24 hours a day and a third ambulance which is as needed for high volume events. These are staffed with nedic and an emergency medical technician (EMT). se show your continued support for the Medic One program.

Flovd Rogalski -

mmissioner, Public Hospital District No. 2, Cle Elum

South Cle Elum resident offers support for EMS - Medic One

I would like very much to have my comments published for support of the Medic One levy that will be on the August ballot.

As we have an aging population in Upper Kittitas County, it is critically important to support our ambulance services.

As well, we are a recreation and sport (fishing/hunting) community; therefore fullyfunded ambulance services along with staff, supplies and vehicles are a critical infrastructure need for our community.

I fully understand this levy lid lift means an increase in our property taxes to approximately 25 cents per \$1,000 assessed value.

I am in full support and hope that many in our community feel the same way!

> Sharon Stuart -South Cle Elum

CANDIDATE

But lemon balm (Melissa officinalis) is not bee balm and bee balm is not lemon bee balm. All 3 plants are completely different. Yet all 3 are members of that mint family. Bees and all pollinators love all the balms so each are wonderful to grow in your gardens to attract them. Its name comes from the Greek word "Melissa," which means "honey bee." Lemon balm is the invasive one you must plant in a container, deck pot or raised bed. It grows crazy-prolific just like spearmint and peppermint. Each can take over a garden in only a few seasons.



Lemon balm in my backyard takes over by spreading tons of seeds every summer. The wind can carry these easily growing seeds to all parts of your property so plant them wisely. These are almost 3 feet tall and about ready to bloom for the summer then set seeds for the next year.

N.K.C. TRIBUNE/Frank Schuchman photo - 2024

Medicinal Properties

Lemon balm has been used for thousands of years to calm anxiety. The soothing properties are well known to the Greeks, throughout the Mediterranean, Middle East and Asia. It is said that it calms a hurting heart and soothes sadness. Rub some leaves on your skin to scare off mosquitoes too. The list of medicinal qualities is long and know that scientific research has not been done very much. So if you want a medical cure, I always say, ask your doctor first.

The Taste of Lemon

Lemon balm tastes just like lemons. Use it raw (best) or cook with it, you will be amazed. Just crush a few leaves in your hand and like mint, you'll get a powerful aroma-blast of lemon. Toss leaf in your mouth and the lemon taste is fresh and vibrant.

"Sweet Dreams are made of Tea"

For centuries, mints have been used as relaxing teas. Lemon balm brews a perfect hot tea, even better in Upper County summers, make iced tea. If you like lemon in your iced tea, you will love adding lemon balm. To explore the taste grab a big tall glass of ice and a wooden spoon. Smash 10 young, tender leaves until the ice crushes and the leaves are muddled. Pour iced tea over the ice and taste. Wow! Is the flavor and aroma you get.

Hot Days and Brewed Iced Tea

Make a batch of iced tea. Regular inexpensive black tea bags are what most people make iced tea with (I use Red Rose). Simmer 6-8 cups of water with 4 tea bags, let cool to room temp then into the fridge for a couple of hours. Iced Tea Maker Tip: by letting the before refrigerating it will not turn cloudy. The

v lid lift restores voter-

elaxing teas. Lemon r in Upper County in your iced tea, you taste grab a big tall young, tender leaves uddled. Pour iced tea

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raw (best) or cook leaves in your hand last of lemon. Toss esh and vibrant.

of years to calm wn to the Greeks, and Asia. It is said adness. Rub some oo. The list of metific research has medical cure, I al-

ank Schuchman photo - 2024

seeds every wind can carry growing seeds f your property n wisely. These 3 feet tall and to bloom for then set seeds



- JƏY

an executive



Levy lid lift restores voterapproved rate for Medic One

As a former commissioner of Hospital District 2 and longtime community resident, I am writing to express my strong support for the Medic One levy lid lift on August 6th.

1100ptuu 1210tt 101 140. 4, 010 121utti

Proposition 1 will help maintain the excellent quality of service we have come to expect from our EMS providers, including adequate staffing to support our growing community and recreators as well as the equipment that is necessary to provide the life-saving services that are essential to all of us.

This proposition is crucial as it restores the levy rate to the 25 cents per \$1,000 of assessed property value that was approved by voters in 2016. Due to the rapid increase in property values, the effective rate has fallen to just 11.6 cents, which is insufficient to maintain the high level of service we depend on.

Proposition 1 will significantly benefit our community by funding the only advanced life support ambulance service in Upper Kittitas County, which has been a vital part of our emergency medical response system for over 40 years.

Medic One serves all residents of Upper County, working closely with all fire districts, cities, the county, and various agencies. Reliable and comprehensive emergency services are one of the cornerstones of our wonderful community. Please join me in voting yes on Proposition 1.

Claire Hein - Cle Elum

Get more info on the Levy

Read the full text of Public Hospital District No. 2 Kittitas County Proposition No. 1 Levy Lid Lift for Emergency Medical Services and

view a Sample Ballot at www.co.kittitas.wa.us/auditor/elections/current/. Ballots were mailed July 16, and are due by 8PM Aug. 6.

The opinions expressed on the Voices Page are those of the writers and not necessarily the viewpoint of the Tribune or its staff.

LETTER TO THE EDITOR POLICY (note: all letters subject to space availability)

Anonymous letters, or ones signed on behalf of others, not accepted. Submit with name, city and state (for print) and phone number or email address (for our contact purposes only.) We reserve the right to edit all letters. 300 words or less preferred. Same person/topic may be limited to one letter per 30 days. Deadline: MONDAY, 5:00 P.M. Send to Letters, Northern Kittitas Co. Tribune, P.O. Box 308, Cle Elum, WA 98922, or email letters to tribune@nkctribune.com

Medice VOTE YES for EMS One

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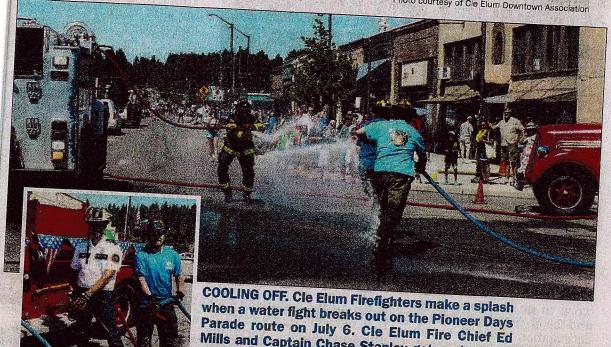
to

me



Builders and the Shop reelf conter. this classic Mercury Comet convertible owned by Jim and Barb Becker. "Thank you Community Builders, where there's always a place for people to belong."

Photo courtesy of Cle Elum Downtown Association



Mills and Captain Chase Stanley got soaked, but no one was complaining in the triple digit heat.

N.K.C. TRIBUNE/Carl Nelson photos - 2024

FOR YOUR SUPPORT CLE ELUM The Cle Elum Downtown Association would like to thank all of the 2024 Pioneer Days Sponsors!

MEDIC ONE

SUNCADIA

NW Roots Construction

CETTERS

www.TribMailbox.com

Medic One levy lid lift - Kittitas County Public Hospital District No. 2

Dear Upper Kittitas County Voters,

In 2016 voters of Kittitas County Public Hospital District No. 2 approved a permanent property tax levy for Medic One of \$0.25 per \$1,000 of assessed property valuation. This levy took effect in 2017. This levy supports the only Advanced Life Support (ALS) Medic One unit in the upper county.

Because of State Law this levy has now decreased to \$0.116 per \$1,000 assessed property valuation and now does not meet

the financial needs of the Medic One program.

Medic One

The EMS levy supports the operation of Upper Kittitas County Medic One ambulance services, including staff, ambulances, supplies, and facilities in upper Kittitas County. User fees pay for less than half of the cost to operate the ambulance service. The rest is covered by the EMS levy.

The levy is necessary to maintain the current and future operations of Medic One in the upper county. With this vote, residents will show their support for the continued viability of the

Medic One program.

Medic One vehicles are rotated every 150,000 thousand miles and currently cost \$350,000, plus equipment and supplies. Medic One reuses what equipment it can and rotates supplies, but many items expire and are outdated and must be replaced.

Upper Kittitas County Medic One operates two full-time ambulances staffed 24 hours a day and a third ambulance which is staffed as needed for high volume events. These are staffed with a paramedic and an emergency medical technician (EMT).

Please show your continued support for the Medic One program.

Floyd Rogalski –

Commissioner, Public Hospital District No. 2, Cle Elum

Levy lid lift restores voter-

South Cle Elum resident offers support for EMS - Medic One

I would like very much to have my comments published for support of the Medic One levy that will be on the August ballot.

As we have an aging population in Upper Kittitas County, it is critically important to support our ambulance services.

As well, we are a recreation and sport (fishing/hunting) community; therefore fullyfunded ambulance services along with staff, supplies and vehicles are a critical infrastructure need for our community.

I fully understand this levy lid lift means an increase in our property taxes to approximately 25 cents per \$1,000 assessed value.

I am in full support and hope that many in our community feel the same way!

> Sharon Stuart -South Cle Elum

CANDIDATE

ALTOHNOLL DANIE (INTERESON ALLEcinalis) is not bee balm and bee balm is not lemon bee balm. All 3 plants are completely different. Yet all 3 are members of that mint family. Bees and all pollinators love all the balms so each are wonderful to grow in your gardens to attract them. Its name comes from the Greek word "Melissa," which means "honey bee." Lemon balm is the invasive one you must plant in a container, deck pot or raised bed. It grows crazy-prolific just like spearmint and peppermint. Each can take over a garden in only a few seasons.



Lemon balm in my bac yard takes over by sprea ing tons of seeds eve summer. The wind can car these easily growing seed to all parts of your proper so plant them wisely. These are almost 3 feet tall ar about ready to bloom for the summer then set seed for the next year.

N.K.C. TRIBUNE/Frank Schuchman photo - 20

Medicinal Properties

Lemon balm has been used for thousands of years to ca anxiety. The soothing properties are well known to the Gree throughout the Mediterranean, Middle East and Asia. It is s that it calms a hurting heart and soothes sadness. Rub so leaves on your skin to scare off mosquitoes too. The list of a dicinal qualities is long and know that scientific research I not been done very much. So if you want a medical cure, I ways say, ask your doctor first.

The Taste of Lemon

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"Sweet Dreams are made of Tea"

For centuries, mints have been used as relaxing teas. Lembalm brews a perfect hot tea, even better in Upper Counsummers, make iced tea. If you like lemon in your iced tea, y will love adding lemon balm. To explore the taste grab a big t glass of ice and a wooden spoon. Smash 10 young, tender leaventil the ice crushes and the leaves are muddled. Pour iced to over the ice and taste. Wow! Is the flavor and aroma you get.

Hot Days and Brewed Iced Tea

Make a batch of iced tea. Regular inexpensive black tea batch are what most people make iced tea with (I use Red Rose). Simm 6-8 cups of water with 4 tea bags, let cool to room temp then in the fridge for a couple of hours. *Iced Tea Maker Tip:* by letting the cool naturally before refrigerating it will not turn cloudy.

funding opportunity from the Digital Equily

s \$1.25 billion Competitive Grant Program. I wrote the Digital Equity Act before the panic because even then it was so glaringly apent that we needed to do more to make sure t everyone can make the most of high-speed ernet once they have it," said Senator Murray. ith today's announcement, everyone from al school districts and libraries to workforce ning programs and Tribes will be able to comour economy:

· Workforce: supporting the work of local workforce boards, community and technical colleges, and community-based organizations by increasing access to devices across underserved populations, increasing the digital skills of Washington's current and future workforce, and by increasing the accessibility of state and local re-

sources to workers. • Education: supporting Washington's public ment of Natural Resources (DNR) Southeast Region announced it had temporarily closed the Ahtanum State Forest due to increased activity from the adjacent Retreat Fire burning near Rimrock Lake.

All Ahtanum State Forest recreation sites will be closed until further notice, except for Highler Salety. The house Fire is approaching the Ahta num State Forest from the north. With so many fire resources committed to fires around the region, we have closed our lands in the Ahtanum out of an abundance of caution," said Stephanie Margheim, DNR State Lands

e for digital equity grants. These federal dol-

allowed at the event. \$10, and under 21 - \$5. No under age 5 - free, 21 & old mission fees are: chilc

Everyone is welcome t

peer garden (ID require

be available in the impre

ages. Beer and wine will:

and cabbage rolls and be

burgers, sausages, roasted pig raiser will be selling hamities. The club's annual fundgate at 12 noon for the festiv-Heritage Club will open the tend the Croatian Picnic. the Roslyn, Ronald, Cle Elum atian Picnic. Volunteers from tive gift baskets. July 20 for the annual Crowith raffle drawings for Roslyn Ball Park on Saturday, games and activities al chairs and head on over to the the Ted Lunka Band, 1 sunscreen, pack up your lawn enter). Enjoy live music

cultural festivals. Put on your

dulge in outdoor events and

many opportunities to in-

ROSLYN - Summer rolls out

amount of the 2016 levy. cost of restoring the full they expect outweighs the level of emergency service opportunity to decide if the gust 6, voters will have the emergency services. On Aua strain on resources for local ulation and inflation have put the way. Rapid growth in popexpectation that help is on gency services, we have an When we call for emer-

Expectation for service

proved in 2016. \$0.25 per \$1,000 previously apstoring the voter approved \$0.13 per \$1,000, thereby, reyes would remove the lid, add than \$0.12 per \$1,000. Voting EMS levy has fallen to less uation meaning the current dollars from assessed valthe percentage of increase of State law placed a 'lid' on

passed in 2016. EMS levy of \$0.25 per \$1,000 voter approved permanent asking for is full access to the What UKC Medic One is

sessed value of \$300,000. month for a home with an asmean an additional \$3.25 per assessed value. This would increase by \$0.13 per \$1,000 of proved your property tax will taxpayers? In short, if apline in terms of impacts to mottod edit is the bottom voters about what a 'levy lid There is confusion among UPPER KITTITAS COUNTY -

Croatian culture this Saturday Get your fill of cabbage rolls and

Proposition 1 on upcoming ballot Voters to decide UKC Medic One

NKC TRIBUNE ♦ THURSDAY, JULY 18, 2024

BEGIONAL NEWS

Jed SlidoM stinias Lat. 1. 1. "Smokey" Jones, live and silent auction items, Teanaway River, excellent BBQ by Primaster Jan

The Levy will allow Medic One to RETAIN &

RECRUIT qualified paramedics and EMT's The Levy will also help add ONE MORE full

time, fully staffed, Advanced Life Support ambulance to our service area

Cle Elum Mayor Matthew Lundh

Roslyn Mayor Jeff Adams

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Kittitas County Ballot Box.png

KITTITAS COUNTY-Voters in upper Kittitas County will be voting on a levy lid lift to support their local emergenc

In summary, the question is asking for \$0.25 per \$1,000 of property value in order to get a new ambulance witl future to serve people near Cle Elum and Easton, along with other locations.

"We anticipate that the added costs will be about \$71 a year, so that's what we're asking for," said Julia Peterso Hospital District 2. "Again, this levy lid lift just takes it back up to what was already approved by the voters in 20

In 2016, Kittitas voters did pass a levy for the same reason. However, due to limitations on the levy from year t \$1,000.

How Much Does This Gorgeous, 'Never-Fade' Siding Cost? DaBella

Conversation

Your voice matters. Discussions are moderated for civility. See our guidelines.

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igital equity grants. These federal dolnake a big difference—digital equity is king sure seniors can navigate teletions, ensuring students have the reley need to learn, helping entrepreneurs ad how best to connect their small businonline audience, and so much more. I uraging all eligible organizations in on state to learn more and apply for fedal equity grants today."

the Notice of Funding Opportunity, a varganizations can apply on a competitive inding. Eligible applicants include politivisions of states, such as city and county ents; Native entities including Indian laska Native entities, or Native Hawaiian ions; certain nonprofits; community anitutions; local educational agencies; and

• Education: supporting Washington's public schools, community and technical colleges, and community-based organizations as they work to integrate technology literacy and fluency in their curriculum, reducing barriers and advancing access to technology, including digital devices, internet connection, and digital skills training.

• Health Care: supporting the Washington Department of Health and the Washington State Health Care Authority in expanding opportunities for Washingtonians to access telehealth services, reducing the need to travel long distances in rural areas for preventative and specialist care. Additionally, the digital equity funds could be used to work with partner organizations to expand the availability and awareness of culturally sensitive and linguistically accessible online healthcare resources and services.

until further notice, except for the Ahtanum and Ahtanum Meadows campgrounds. The closure also extends to the BBQ Flats and Cascade Camp recreation areas and Wenas Valley Green Dot Road system, which the Black Canyon Fire impacts.

"We are asking the public

Margheim, DNR State Lands Assistant Region Manager.

Closures will be marked at entrances and access points, and an estimated time for reopening will be made available as soon as the fire threat is lessened. You can access the most up-to-date closure info at www.dnr.wa.gov/ahtanum.



- Medic One is the ONLY upper county Licensed Advanced Life Support to cover their 800 sq. mile service area from Snoqualmie Pass to Elk Heights
- Medic One responds to ALL 911 medical calls, including to back up fire service EMT's
- There currently are two fully staffed Medic
 One ambulances on call 24/7, 365 days a year,
 plus another available for busy weekends
- This is a BARE MINIMUM level of service for our growing population
- The Levy will allow Medic One to RETAIN & RECRUIT qualified paramedics and EMT's
- The Levy will also help add ONE MORE full time, fully staffed, Advanced Life Support ambulance to our service area

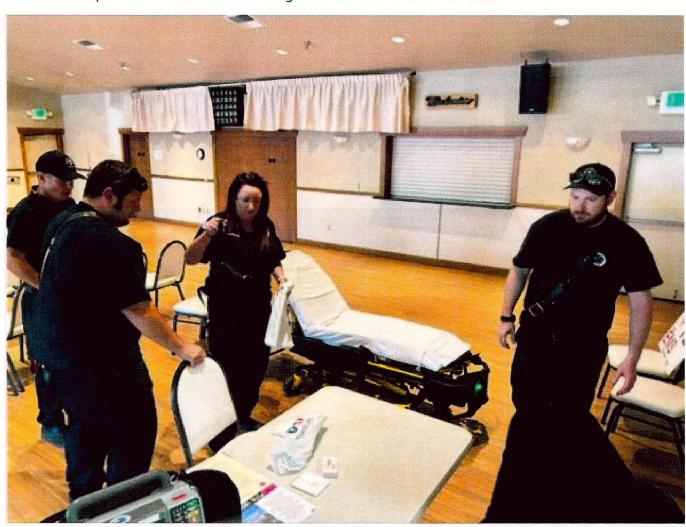
When seconds count your VOTE should too!

Paid for by Phil Hess, Forestry, POB 9, Cle Elum, WA 98922



Our highest compliments to the Medic One team! 1

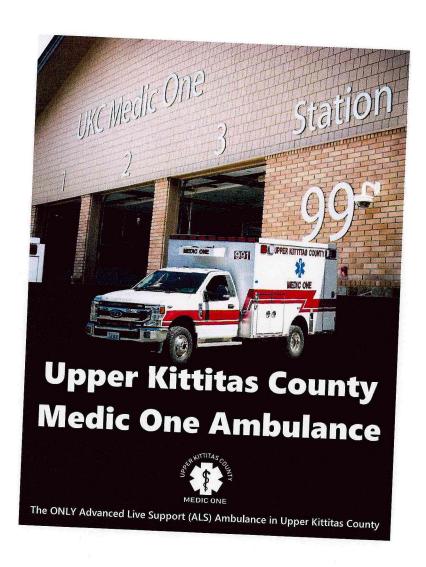
Blood Pressure Checks on Wednesdays at Noon led to an incident very well managed... A patron was having lunch with family members. She had her blood pressure taken by Upper Kittitas County Medic One. They identified very high blood pressure, and conversed with her further to realize that she had been having trouble for a couple days being dizzy and sometimes unable to walk. Their professionalism and encouragement led her to be... See more



https://www.dailyrecordnews.com/election/upper-county-voters-give-overwhelming-approval-to-public-hospital-district-no-2s-levy-lid-lift/article_6d179fe8-546c-11ef-becc-c3b065f7c9a3.html

Upper County voters give overwhelming approval to Public Hospital District No. 2's levy lid lift | 2024 PRIMARY ELECTION

	BRIAN KELLY staff writer Aug 6, 2024	The state of the s
Upper County voters have approved Public Hospital The "yes" vote for Prop. 1, a levy lid lift for emergency	District No. 2's Proposition 1 in a landslide, according to the first vote tally Tuesday nig	ht for the August primary election
Votes against the measure were at 35.91% in the initia	al tally, according to unofficial returns from the Kittitas County Elections Division	
In 2016, voters approved a permanent property tax le No. 2, which spans west of Thorp all the way to Snoqu	evy of 25 cents per \$1,000 of assessed property value to fund emergency medical servualmie Pass.	rice Medic One in Kittitas County Public Hospital Districi
op. 1 restored the 25-cent rate, as District 2 is now co	llecting around 11.5 cents per \$1,000 of assessed property value.	
ian Kelly		



National Immunization Awareness Month

is an annual observance held in August to highlight the importance of routine vaccination for people of all ages.



- Vaccines have saved lives for over 100 years - but serious disease is still a threat.
 - The protection some vaccines provide can fade over time, and you might need additional vaccine doses (boosters) to maintain protection.
- Vaccines are the best way to protect yourself and your loved ones from preventable disease.
 - Vaccines help your body create protective antibodies - proteins that help it fight off infections.
- Vaccines can prevent serious illness.
 - Some examples: Seasonal Influenza, Hepatitis B, Human papillomavirus (HPV)
- The vaccines you receive are safe
- Many vaccines may be required
 - Certain vaccines are required for school, work, travel, and more.

Home-Based Primary Care

- HBPC is a program that provides health care services to individuals in their homes.
- Think of it as the "modernday house call."
- Involves healthcare providers traveling to patients' homes to deliver primary care.
- This improves health outcomes and the quality of life for homebound patients and their caregivers.
- Reduces the overall cost of care.



